## 2020 Financial Plan \& Borrowing By-Law Presentation



## Agenda

- Legislated Requirements
- Portioned Assessment Overview
- Mill Rates
- Operating Budget
- Capital Projects
- Reserve Funds
- St. Malo Utilities Budget \& Proposed Debenture
- Otterburne Utilities Budget
- L.U.D. of St. Malo Budget
- Tax Due Date \& Penalties
- 2020 Board Revision


## Legislated Requirements

## The Municipal Act - Section 162

- Council must adopt a financial plan consisting of:
- an operating budget
- a capital budget
- an estimate of revenues/expenditures for the following year
- a 5-year capital expenditures program
- Public Hearing


## Portioned Assessment - At Large ('000s)



## Portioned Assessment - Rural ('000s)



## Portioned Assessment - L.U.D. (‘o00s)

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| GRANTS IN LIEU - 0.5\% | $\mathbf{2 6 8}$ |
| :--- | :--- |
|  | 291 |

}

PIPELINE / RAILWAY

> |  |  |
| :--- | :--- |
| FARM $-0.8 \%$ | 434 |
|  | 495 |



## Mill Rates - Education Levy

|  | 2019 |  | 2020 |  |
| ---: | :---: | :---: | :---: | :---: |
|  | Mill Rate | Requisition | Mill Rate | Requisition |
| Education Support Levy | 9.770 | $\$ 347,056$ | 8.829 | $\$ 350,819$ |
| Hanover | 15.167 | $\$ 369,900$ | 14,642 | $\$ 382,258$ |
| Borderland | 14.753 | $\$ 256,449$ | 13.762 | $\$ 280,951$ |
| Red River Valley | 13.611 | $\$ 3,332,757$ | 12.565 | $\$ 3,341,702$ |
|  |  | $\$ 4,306,162$ |  | $\$ \mathbf{\$ 4 , 3 5 5 , 7 3 0}$ |

## Property Tax Distribution



## General Operating Fund - Summary

|  | $\mathbf{2 0 1 9}$ | $\mathbf{2 0 2 0}$ | Variance | \% change |
| ---: | :---: | :---: | :---: | :---: |
| Other Revenues \& Transfers | $\$ 1,246,806$ | $\$ 1,361,936$ | $\$ 115,130$ | $9.2 \%$ |
|  | Taxation | $\$ 3,074,314$ | $\$ 3,111,604$ | $\$ 37,290$ |
| Basic Expenditures | $\$ 4,321,120$ | $\$ 4,473,540$ | $\$ 152,420$ | $3.5 \%$ |

## Mill Rates - Municipal



## Other Revenue, Transfers and Taxes

|  | 2019 | 2020 | Variance |  |
| :---: | :---: | :---: | :---: | :---: |
| Taxes Added \& Penalties | \$115,000 | \$102,000 | -\$13,000 | Additions or removal of assets between bi-annual assessment period and penalties for late payments |
| Licenses \& Permits | 43,900 | 44,120 | 220 | Animal License, Building \& Development Permits |
| Sale of Goods \& Services | 381,196 | 393,331 | 12,125 | Fire Department, Landfill, Equipment Rentals, Surplus Equipment Sales |
| Rentals \& Fees | 41,482 | 41,257 | -225 | Office Rent \& Trailer Park Fees |
| Return from Investments | 60,000 | 75,000 | 15,000 | Interest on Investments |
| Unconditional Grants | 264,765 | 260,565 | -4,200 | Municipal Operating Grant, Other Grants |
| Conditional Grants | 295,663 | 295,663 | 0 | Federal Gas Tax, Community Development Initiatives |
| Transfer from Reserves | 45,000 | 150,000 | 105,000 |  |
| SUB - TOTAL | \$1,247,006 | \$1,361,936 | \$114,930 |  |
| Property taxes | 3,074,314 | 3,111,604 | 37,920 |  |
| Total Municipal Revenue | \$4,321,320 | \$4,473,540 | \$152,220 |  |

Sources of funds


## Expenditures

| Services | 2019 | 2020 | Variance |  |
| :---: | :---: | :---: | :---: | :---: |
| General Government | \$856,750 | \$941,870 | \$85,120 | Council, Personnel, Office, Legal, Assessment |
| Protective | \$228,587 | \$271,073 | $\$ 42,486$ | Fire Department St. Pierre ( $50 \%$ ) and St. Malo, Emergency Measures, 911, Building Inspections, Animal and Pest Control |
| Transportation | \$1,208,045 | \$1,165,600 | -\$42,445 | Personnel, Fuel, Equipment Repairs, Insurance, Drainage, Street Lighting |
| Environmental Health | \$300,534 | \$350,300 | \$49,766 | Personnel, Garbage Collection, Nuisance Grounds, Recycling |
| Public Health \& Welfare | \$62,118 | \$60,530 | -\$1,588 | Provincial Administration of Social Services, Senior Coordinator Services |
| Environmental Development | \$3,500 | \$1,500 | -\$2,000 | Planning \& Zoning |
| Economic Development | \$55,800 | \$52,750 | -\$3,050 | Weed control, Conservation District, Public Receptions |
| Recreation \& Cultural | \$185,019 | \$204,545 | \$19,526 | Recreation Commission, Dufrost \& Otterburne Curling Clubs, St. Malo Arena, Jolys Regional Library |
| Fiscal | \$688,232 | \$729,384 | \$41,152 | L.U.D. of St. Malo, Transfer to Utilities, Debenture Payments |
| Transfers to Reserves | \$715,363 | \$695,245 | -\$20,118 | Transfer to various reserves for future capital projects |
| Allowance for Tax Assets | \$2,372 | \$746 | -\$1,626 |  |
| Total | \$4,306,320 | \$4,473,542 | \$167,222 | 3 |

## Capital Projects - Rural

| Project | Funded By | Budget |
| ---: | :---: | ---: |
| Rural Road Upgrades | Gas Tax Reserve | $\$ 250,000$ |
| Drainage Project | Gas Tax Reserve | 75,000 |
| Otterburne Sidewalks | Gas Tax Reserve | 35,000 |
| Machinery Replacement | Machinery Reserve | 167,600 |
|  | Total Rural | $\mathbf{\$ 5 2 7 , 6 0 0}$ |

## Capital Projects - At Large

| Project | Funded By | Budget |
| ---: | :---: | :---: |
| Asset Management Program | Gas Tax Reserve | $\$ 25,000$ |
| Landfill - Assessment \& Berms | Waste Management Reserve | 70,000 |
| Landfill - Cold Storage Shed | Waste Management Reserve | 32,000 |
| Website Refresh | General Reserve | 25,000 |
| Furniture \& Office Equipment | Building Reserve | 15,000 |
| Economic Dev. Strategic Plan | CDI | 15,000 |
| St. Malo - Park Esso Green Space | Grant / CDI | 15,000 |
|  |  |  |
|  |  |  |
|  |  |  |

## Capital Projects - At Large (continued)

| Project | Funded By | Estimate |
| ---: | :---: | :---: |
| St. Malo Fire Department - Equipment | Fire Equipment Reserve | 204,000 |
| St. Malo Fire Department - Pumper Truck | Fire Vehicle Reserve/CDI | 486,000 |
| St. Pierre Fire Department - Equipment | Fire Equipment Reserve | 39,000 |
| St. Malo Arena | Recreation Reserve / CDI | 51,730 |
| Dufrost Hall \& Curling Club | CDI | 23,620 |
|  | Total - At Large | $\mathbf{\$ 1 , 0 0 1 , 3 5 0}$ |
|  |  |  |
|  |  |  |

## Five Year Capital Expenditure Program

| Project | 2021 | 2022 | 2023 | 2024 | 2025 | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Administrative Building | 250,000 | 1.750,000 |  |  |  | \$2,000,000 |
| Fire Department St. Malo | 15,000 |  | 22,000 |  | 22,000 | 59,000 |
| Fire Department St. Pierre | 91,500 | 291,500 | 16,500 | 16,500 | 16,500 | 432,500 |
| Asset Management | 10,000 |  |  |  |  | 10,000 |
| Replace heavy equipment | 345,000 | 80,000 | 310,000 | 150,000 | 320,000 | 1,205,000 |
| Road Rehabilitation | 250,000 | 250,000 | 250,000 | 250,000 | 250,000 | 1,250,000 |
| Drainage Projects | 75,000 | 75,000 | 75,000 | 75,000 | 75,000 | 375,000 |
| Landfill Berms \& New Cell | 280,000 |  |  |  |  | 280,000 |
| St Malo Arena - repairs \& upgrades | 250,000 | 270,000 |  | 2,000,000 |  | 2,520,000 |
| Recreation Master Plan |  | 50,000 |  |  |  | 50,000 |
| Economic Dev. Strategic Plan | 25,000 |  |  |  |  | 25,000 |
| LUD - Drainage upgrades | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 150,000 |
| LUD- Equipment/Vehicles | 35,000 |  | 10,000 | 50,000 | 75,000 | 170,000 |
| Utility St Malo - Watermain \& Sewer | 1,654,850 |  |  |  |  | 1,654,850 |
| Utility St. Malo - Lift Station/Water Plant | 25,000 |  | 100,000 |  | 100,000 | 225,000 |
| Total | \$3,336,350 | \$2,796,500 | \$813,500 | \$2,571,500 | \$888,500 | \$10,406,350 |


|  | Source of Funds | 2021 | 2022 | 2023 | 2024 | 2025 | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Operating | 35,000 |  | 10,000 | 50,000 | 75,000 | 170,000 |
|  | Reserves | 1,396,500 | 2,526,500 | 803,500 | 521,500 | 813,500 | 6,061,500 |
|  | Borrowing | 1,238,183 | 270,000 |  | 2,000,000 |  | 3,508,183 |
| - | Other | 666,667 |  |  |  |  | 666.667 |
| "分गNกW 7-4TR" | Total | \$3,336,350 | \$2,796,500 | \$810,500 | \$2,571,500 | \$888,500 | \$10,406,350 |

## General Reserve Projections

| Reserve | Opening <br> Balance | Proposed <br> Transfer | Proposed <br> Expenditure | Closing <br> Balance |
| ---: | ---: | ---: | ---: | ---: | ---: |
| Building | $\$ 280,206$ | $\$ 30,000$ | $\$ 15,000$ | $\$ 295,206$ |
| Economic Development | 10,020 |  |  | 10,020 |
| Election | 4,000 | 4,000 |  | 8,000 |
| Fire Department St Malo | 216,597 | 35,000 | 144,000 | 107,597 |
| Fire Department St Pierre | 64,868 | 12,500 | 39,000 | 38,368 |
| General | 254,367 | - | 25,000 | 229,367 |
| Gravel | 267,100 |  |  | 267,100 |
| Handivan | 30,550 | 4,200 |  | 34,750 |
| Machinery | 279,760 | 215,000 | 167,600 | 327,160 |
| Office Equipment | 546 | 5,000 |  | 5,546 |
| Recreation | 141,425 | 20,000 | 51,730 | 109,695 |
| Waste Management | 212,779 | 40,382 | 75,000 | $\mathbf{1 7 8 , 1 6 1}$ |
| Total | $\mathbf{\$ 1 , 7 6 2 , 2 1 8}$ | $\mathbf{\$ 3 6 1 , 8 8 2}$ | $\mathbf{\$ 5 1 7 , 3 3 0}$ | $\mathbf{\$ 1 , 6 0 6 , 7 7 0}$ |

## Conditional Reserve Projections

| Reserve | Opening <br> Balance | Budget <br> Transfers <br> Expenditure | Budget <br> Closing <br> Balance |  |
| ---: | ---: | ---: | ---: | ---: |
| Federal Gas Tax | 976,310 | 193,663 | 385,000 | 860,808 |
| Community Development Initiatives | 517,130 | 104,500 | 524,620 | 97,010 |
|  | Total $\mathbf{\$ 1 , 4 9 3 , 4 4 0}$ | $\mathbf{\$ 2 9 8 , 1 6 3}$ | $\mathbf{\$ 9 0 9 , 6 2 0}$ | $\mathbf{\$ 9 5 7 , 8 1 8}$ |

## Current Municipal Debt Situation

| Maximum Municipal Debt <br> 7\% of the Total Municipal Assessment |  |
| ---: | ---: |
| At Large Total Assessment | $\$ 312,265,330$ |
| 7\% of Assessment | $\$ 21,858,573$ |
| Current Existing Debt | $\$ 1,405,781$ |
| Borrowing Capacity Remaining | $\$ 20,452,792$ |

## General Debentures

| Purpose | By-law No. | Maturity | Area Levied | Payment | Mill Rate |
| :---: | :---: | :---: | :---: | :---: | :---: |
| St. Malo Fire Tanker | $2270-09$ | 2024 | Local Improvement District | $\$ 7,601$ | 0.037 |
| St. Malo Fire Tanker | $2270-09$ | 2024 | At-Large | 7,601 | 0.025 |
| Dufrost Water Supply | $2284-11$ | 2030 | Dufrost Water Area | 8,718 | 9.633 |
|  |  |  | Total Annual Payment | $\mathbf{\$ 2 3 , 9 2 0}$ |  |

## St. Malo Utility - Operational Budget

| Operations | 2019 | 2020 | Variance |
| :---: | :---: | :---: | :---: |
| Water Consumer Sales | 160,500 | 160,500 |  |
| Sewer Service Charges | 89,500 | 81,500 | -8,000 |
| Transfer from Reserves | 60,000 |  | -60,000 |
| Other Revenues | 224,694 | 227,609 | 2,915 |
| Total Operating Revenue | \$534,694 | \$469,609 | -\$65,085 |
| Water Supply | 179,750 | 198,875 | 19,125 |
| Sewage Collection and Disposal | 87,450 | 78,950 | -8,500 |
| Capital | 60,000 |  | -60,000 |
| Debenture Debt Charges | 182,094 | 182,094 |  |
| Transfers to Reserves | 25,400 | 9,690 | -15,710 |
| Total Operating Expenditures | \$534,694 | \$469,609 | -\$65,085 |

## St. Malo Utility - Capital Projects

## Watermain and Sewermain Renewal (2020-2021)



## St. Malo Utility Debentures

| Purpose | By-law No. | Maturity | Area Levied | Payment | Mill Rate |
| :---: | :---: | :---: | :---: | :---: | :---: |
| St. Malo Lagoon | 2150-02 | 2021 | Local Improvement District | \$ 15,882 | 0.355 |
| St. Charles Water \& Sewer | 2183-03 | 2020 | Schedule | 4,415 | - |
| Le Rang Water \& Sewer | 2228-06 | 2025 | Schedule | 5,637 | - |
| St. Malo Lift Station | 2336-16 | 2025 | Schedule | 59,661 | - |
| St. Malo Water Plant Well | 2234-06 | 2025 | Local Improvement District | 5,637 | 0.126 |
| St. Malo Forcemain Upgrade | 2246-07 | 2027 | Local Improvement District | 14,239 | 0.318 |
| St. Malo Reservoir Upgrade | 2316-13 | 2027 | Local Improvement District | 11,233 | 0.251 |
| St. Malo Water Plant Reservoir | 2264-09 | 2028 | Local Improvement District | 20,924 | 0.468 |
| Gosselin Rd Low Pressure Sewer | 2335-15 | 2035 | Schedule | 48,877 | - |
|  |  |  | Total Annual Payment | \$182,093 |  |

## Otterburne Utility \& Reserve

| Operations | 2019 | 2020 | Variance |
| :---: | :---: | :---: | :---: |
| Sewer Service Charges | 24,767 | 28,830 | 4,063 |
| Transfer from Reserves |  |  |  |
| Other Revenues | 2,000 | 2,300 | 300 |
| Total Operating Revenue | \$26,767 | \$31,130 | \$4,363 |
| Sewage Collection and DisposalCapital |  |  |  |
|  |  |  |  |
| Transfers to Reserves | 11,667 | 19,830 | 8,163 |
| Total Operating Expenditures | \$26,767 | \$31,130 | \$4,363 |
| Reserve Name $\quad \begin{aligned} & \text { Opening } \\ & \text { Balance }\end{aligned}$ | Proposed Transfer | Proposed Expenditure | Closing Balance |
| Otterburne Utility $\quad \$ 74,419$ | 19,830 | 51,500 | \$42,749 |

[^0]
## L.U.D. of St. Malo

|  | 2019 | 2020 | Variance |
| :---: | :---: | :---: | :---: |
| Unexpended Levy | 287,425 | 468,473 | 181,048 |
| Other Revenues | 15,250 | 17,750 | 2,500 |
| Transfer from Reserves |  | 132,437 | 132,437 |
| Tax Levy | 457,450 | 490,132 | 32,682 |
| Total Revenue | \$760,125 | \$1,108,792 | \$348,667 |
| General Government | 15,000 | 14,650 | -350 |
| Transportation | 326,787 | 308,020 | -18,767 |
| Parks \& Beautification | 23,650 | 23,650 |  |
| Transfer to Capital | 343,600 | 737,011 | 393,411 |
| Transfers to Reserves | 25,000 | 25,000 | 0 |
| Total Expenditures | \$737,037 | \$1,108,331 | \$374,294 |
| Closing Unexpended Levy | \$26,088 | \$461 | \$25,627 |

## L.U.D. - Capital Projects \& Reserves

| Project | Funded by | Budget |
| ---: | :---: | ---: |
| Equipment | Unexpended Levy | 30,000 |
| Crow Wing Trail | Unexpended Levy | 25,000 |
| Drainage | Operating | 36,000 |
| Road Reconstruction \& Widening | Unexpended Levy/Gas Tax | 646,011 |
|  | Total | $\$ \mathbf{7 3 7 , 0 1 1}$ |


| Reserve Name | Opening <br> Balance | Proposed <br> Transfers | Proposed <br> Expenditure | Closing <br> Balance |
| :---: | ---: | :---: | :---: | :---: |
| L.U.D. General | 101,373 |  |  | 101,373 |
| L.U.D. Shop | 50,684 | 25,000 |  | 75,684 |

## Tax Due Date and Penalties

2020 Taxes Due Date - October 31, 2020 cash, cheque, debit, Telpay, TIPPs

Tax Penalty 1.25\%<br>Applied on the first day of each month

Utility Penalties 1.25\%
Applied to unpaid accounts 21 days after billing and monthly thereafter.

## Board of Revision

November 17, 2020-7:00 p.m.

## Tax Sale Date

(2018 outstanding taxes)
November 19, 2020-1:00 p.m.

## Office Hours:

8:30 a.m. to 4:30 p.m. Monday through Friday

www.rmdesalaberry.mb.ca

## Comments \& Questions?


[^0]:    * Loop lines, flush ports and coin operated dispenser

